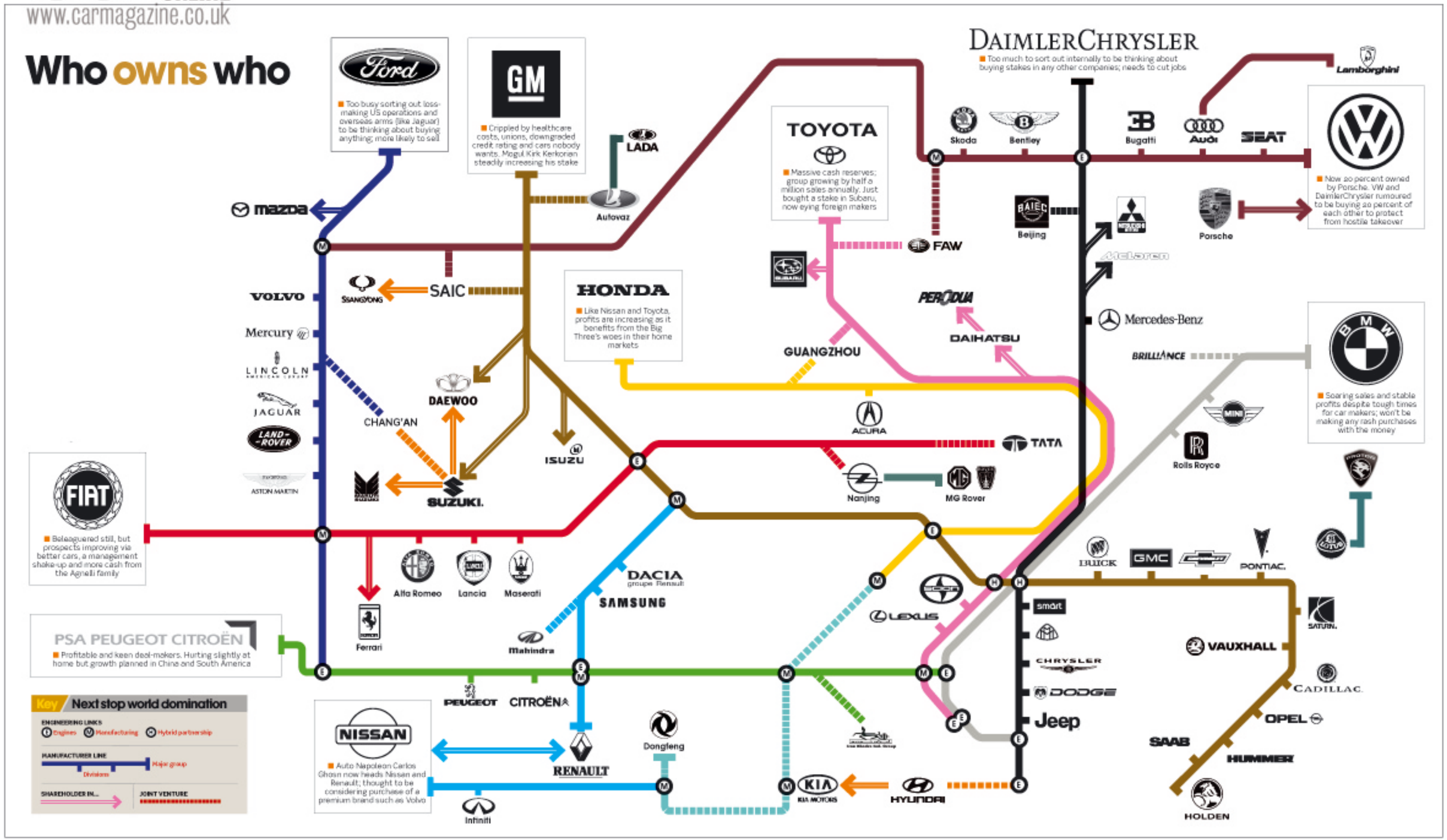
Who owns who


Ford
Too busy sorting out loss-making US operations and overseas arms (like Jaguar) to be thinking about buying anything; more likely to sell
GM
Crippled by healthcare costs, unions, downgraded credit rating and cars nobody wants. Mogul Kirk Kerkorian steadily increasing his stake
DAIMLERCHRYSLER
Too much to sort out internally to be thinking about buying stakes in any other companies; needs to cut jobs
TOYOTA
Massive cash reserves; group growing by half a million sales annually. Just bought a stake in Subaru, now eying foreign makers
HONDA
Like Nissan and Toyota, profits are increasing as it benefits from the Big Three's woes in their home markets
FIAT
Beleaguered still, but prospects improving via better cars, a management shake-up and more cash from the Agnelli family
PSA PEUGEOT CITROËN
Profitable and keen deal-makers. Hurting slightly at home but growth planned in China and South America
NISSAN
Auto Napoleon Carlos Ghosn now heads Nissan and Renault; thought to be considering purchase of a premium brand such as Volvo
VW
Now 20 percent owned by Porsche. VW and DaimlerChrysler rumoured to be buying 20 percent of each other to protect from hostile takeover
BMW
Soaring sales and stable profits despite tough times for car makers; won't be making any rash purchases with the money
Key
Next stop world domination
ENGINEERING LINKS
Engines
Manufacturing
Hybrid partnership
MANUFACTURER LINE
Major group
Division
SHAREHOLDER IN...
JOINT VENTURE
mazda
LADA
Autovaz
SAIC
SSANGYONG
VOLVO
Mercury
LINCOLN
JAGUAR
LAND-ROVER
ASTON MARTIN
CHANG'AN
DAEWOO
SUZUKI
ISUZU
Skoda
Bentley
Bugatti
Audi
SEAT
Lamborghini
Porsche
McLaren
Mercedes-Benz
BRILLIANCE
Rolls Royce
MINI
FAW
Beijing
PERODUA
DAIHATSU
GUANGZHOU
ACURA
TATA
Nanjing
MG Rover
Alfa Romeo
Lancia
Maserati
Ferrari
Mahindra
DACIA
groupe Renault
SAMSUNG
LEXUS
PEUGEOT
CITROËN
RENAULT
Dongfeng
Infiniti
KIA
KIA MOTORS
HYUNDAI
smart
CHRYSLER
DODGE
Jeep
BUICK
GMC
PONTIAC
SATURN
VAUXHALL
CADILLAC
OPEL
SAAB
HUMMER
HOLDEN